# JUBILANT FOODWORKS LIMITED



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Noida, July 25, 2012 Immediate release

# Financial Highlights

**Q1 FY13** 

Total Income at Rs. 3,145 million, up by 45% EBITDA at Rs. 573 million, up by 36% Net Profit after tax at Rs. 324 million, up by 40%

Note: 1. Figures have been rounded off for the purpose of reporting

- 2. Financial discussion throughout this release is based on standalone reporting
- 3. The financials of Dunkin' Donuts have been included in the results & related financial discussion

**Jubilant FoodWorks Limited (JFL)**, India's largest and fastest growing multinational Food Service Company, reported its financial results for the quarter ended 30 June, 2012.

Co-Chairman, Jubilant FoodWorks Limited said, "Our determination and pursuit for excellence continues to drive the business. We have made a positive start to the financial year and we remain disciplined in building our brands holistically, having focused on customer service across points such as menu, value and convenience. The success of the recently launched line of offerings in Domino's Pizza ranging from our new exotic toppings for Pizza Mania to Stuffed Garlic Bread, underlines our quest for introducing exciting and innovative products. Moreover, we are consistently increasing our presence across the country and today have a network of 489 Domino's Pizza stores in India. During the quarter we have also initiated our operations for Dunkin' Donuts and have till date successfully inaugurated 3 restaurants and are pleased with the tremendous response we have received from our customers at the start of this exciting journey. While customer satisfaction stands as a key priority for JFL, on the other hand we are also strengthening our relationship with all our business partners who are working in parallel with us making unique contributions to our business. Thus, with a robust system in focus, we intend to keep building our brands by identifying and capturing opportunities in the market place."

Commenting on the performance for Q1 FY13, Mr. Ajay Kaul, CEO, Jubilant FoodWorks Limited said, "Our first quarter results underscore the Company's commitment towards quality growth backed by clear strategies and well-focused execution. JFL continues to expand Domino's Pizza's network with presence in 110 cities and this quarter specifically we set foot in new cities like Rourkela, Durgapur, Hissar, Darjeeling and Rewari. We believe our dynamic business model not only enables us to expand into new geographies and making our brand accessible to new customers, but also enables us to cater to customer preferences across a wide range. We continue to bring meaningful innovations in our menu and are constantly seeking customer feedback to better ourselves. The quarter was truly an exciting one for JFL, as we pushed the pedal and successfully launched the very first set of Dunkin' Donuts restaurants in India. We believe the brand has compelling long-term opportunities and we are confident that we are taking the right actions and investing in the right places. We are on track with expansion plans and are also dedicating our efforts towards menu development and innovation, marketing and customer service initiatives. We will continue to leverage the power of our brands to achieve our goals and remain focused on creating sustainable

growth over the long term. Taking all into account, we believe that JFL has the ability to keep achieving higher levels of success and thereby delivering shareholder value."

## **Operating Highlights**

## • Domino's Pizza

- *New store openings:* 
  - 24 new stores opened in Q1 FY13; Total Stores as on 30 June 2012 at 489; was 392 as on 30 June 2011
- Store growth
  - System sales growth in Q1 FY13 at 45.0%
  - Same store sales (SSS) growth in Q1 FY13 at 22.3%
- City/Town coverage
  - Present in 110 cities as on 30 June 2012, up from 93 cities as on 30 June 2011
- Continued solid customer traction for Domino's Pizza supported by wide range of offering, introduction of innovative toppings and products, focused advertising, the promise of timely delivery and youthful store environment
- Launched 3 new exotic pizzas with a new range of toppings; 5 Peppers in Veg, Zesty Chicken and Chicken Fiesta in Non - veg category; new range has been well appreciated and continues to receive positive feedback
- Re- launch of Domino's Pizza iconic value campaign of Pizza Mania reinforces JFL's commitment to combine variety with affordable pricing; new topping combinations include Golden Corn, Chunky Chicken and Zesty Chicken Sausage
- o Launch of new stuffed garlic bread gains immense positive acclaim
- O Domino's Pizza continued to drive increased penetration to broaden accessibility and launched stores in new cities such as Rourkela, Durgapur, Hissar, Darjeeling and Rewari together with enhancing reach in the existing cities
- Post the continuous success of the online ordering system for Domino's Pizza, JFL has now introduced the mobile ordering on Android, Apple, J2ME & Blackberry platforms

# • Update on Dunkin' Donuts

- o JFL had entered into an alliance with Dunkin' Donuts to develop and operate the brand's restaurants in India
  - The Dunkin' Donuts restaurants branded as "Dunkin' Donuts & More" offer the best of their international menu as well as products developed specially for India

- By offering certain elements of both Café's and QSR restaurants, Dunkin' Donuts expects to occupy the sweet spot between them
- 3 Restaurants opened in Q1 FY13 in New Delhi
- O Dunkin' Donuts provides a wide 'all day part' western menu in India. A year-long collaboration between JFL's Dunkin' Donuts team and chefs from the Dunkin' Donuts culinary team based in the United States has resulted in a menu that combines the best of what the brand has to offer internationally, while keeping the needs of Indian consumers in mind
  - All day part offerings: Array of all day sandwiches, localized to better suit India tastes and preferences, including lunch and dinner sandwiches
  - Donuts: Wide range of internationally recognized donuts
  - Coffee & Beverages: Dunkin' Donuts' original blend drip coffee, espresso based beverages, a range of cold coffees, fruit milk shakes and smoothies and tea
  - Breakfast: Traditional breakfast offerings such as bagels, egg sandwiches, baked goods and other snacks, along with products specially tailored for the Indian market
- o 3 Dunkin' Donuts restaurants currently serviced by Company's CML (Centralized Manufacturing Location) at Noida; to benefit from strong supply chain processes & back end infrastructure

## **Result Analysis**

**Total Income** increased by 45.0% to Rs. 3,145.1 million during the quarter, following higher sales at Domino's Pizza due to additional store openings together with higher sales at existing stores and the upsides from new menu introductions such as 3 new exotic pizzas with a new range of toppings, the relaunch of Pizza Mania with new toppings and new stuffed garlic bread combined with the initial sales from the 3 Dunkin' Donuts restaurants launched.

JFL reported same store sales growth of 22.3% in Q1 FY13 for Domino's Pizza.

Increase in **Total Expenditure** for Q1 FY13, was a result of expansion in operations of Domino's Pizza, the moderating impact of inflation and operating expenses of the recently launched Dunkin' Donuts restaurants. Total expenditure in Q1 FY13 was at Rs. 2,572.1 million as against Rs. 1,748.7 million in Q1 FY12.

A strongly growing business together with a strategic focus on cost prudency, have given **EBITDA** growth of 36.3% to Rs. 572.9 million in Q1 FY13 as compared to Rs. 420.4 million in Q1 FY12. EBITDA margins in Q1 FY13 were at 18.2% as compared to 19.4% last year. The margins showed the impact of inflation and operationalizing expenses of Dunkin' Donuts in this quarter.

**Profit after Tax** in Q1 FY13 grew by 39.6% to Rs. 323.5 million, with solid growth flowing from good revenue performance and including the effect of operationalizing the Dunkin' Donuts restaurants and associated set-up. Profit margins were at 10.3% for the quarter.

## JFL's Outlook

- The overall Food Service Industry presents immense opportunities to grow and expand, especially
  in the Quick service industry, which at present continues to be an under penetrated market
  - Given JFL's robust foundation and competitive edge in the QSR space, the Company wishes to strategically advance and capture the untapped potential
- O JFL wishes to continue its expansion momentum with regards to Domino's Pizza in India and Sri Lanka. For FY13, JFL has revised its target of opening new Domino's Pizza stores in India from 90 to 100, of which it has successfully opened 24 stores in Q1FY13
  - Over the long term JFL wishes to extend its experience in India to Sri Lanka and expects to launch 5-6 stores in FY13 and 25-30 stores over the next 5 years in Sri Lanka
- Having initiated the launch of Dunkin' Donuts in India, JFL will scale up this brand in a systematic manner over a period of time incorporating key learning and customer feedback in the process
  - For FY13, the Company has an immediate target of launching around 10 restaurants
  - Over a 5 year time horizon, JFL plans to launch ~ 80-100 Dunkin' Donuts restaurants in India

#### About us:

JFL was incorporated in 1995 and initiated operations in 1996. JFL is India's largest and fastest growing multinational food service company, with a network of 489 Domino's Pizza stores (as of 30 June, 2012). JFL & its subsidiary operate Domino's Pizza brand with the exclusive rights for India, Nepal, Bangladesh and Sri Lanka. The Company is the market leader in the organized pizza market with a 54% market share and 70% share in the Pizza home delivery segment in India. The Company also has exclusive rights for Dunkin' Donuts restaurants for India and currently has launched 3 Dunkin' Donuts restaurants in India (as of 30 June, 2012). For more updates and information on the Company, please log on to www.jubilantfoodworks.com

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