

# JUBILANT FOODWORKS LIMITED



New Delhi, November 04, 2010

Immediate release

# **Current Highlights**

Q2 FY2011 Total Income at Rs. 1633.85 million, up by 67.1 %

EBITDA at Rs. 297.25 million, up by 95.3 %

Net Profit after tax at Rs. 184.35 million, up by 137.3 %

**H1 FY2011** Total Income at Rs. 2989.35 million, up by 63.6%

EBITDA at Rs. 548.67 million, up by 99.0%

Net Profit after tax at Rs. 337.15 million, up by 201.2 %

Note: Figures have been rounded off for purpose of reporting

**Jubilant FoodWorks Limited (JFL)**, a leading food service company and Master Franchisee of Domino's Pizza International\*, reported its financial results for the quarter ended September 30, 2010.

# **Financial Highlights**

- Total Income:
  - o Q2 FY2011 up 67.1% to Rs. 1633.85 million
    - Increase is primarily driven by addition of 18 new stores (including 1 sub franchised store) during the quarter along with growth in same store sales
    - Same store growth of 43.8% during Q2 FY2011 is on account of increase in the order size together with an increase in number of orders received.
  - o H1 FY2011 up 63.5% to Rs. 2989.35 million

### • EBIDTA:

- o Q2 FY2011 up 95.3% to Rs. 297.25 million
  - EBITDA margin registered at 18.2% as against 15.6% in Q2 FY2010.
  - Improved store sales witnessed during the quarter is the underlying factor for growth at EBITDA level
- o H1 FY2011 up 95.3% to Rs. 548.67 million; EBITDA margin at 18.4%

#### • PAT:

- o Q2 FY2011 up 137.3% to Rs. 184.35 million with margins at 11.3%
- o H1 FY2011 up 201.2% to Rs. 337.15 million, PAT margins at 11.3%

<sup>\*</sup>Domino's International/Inc refers to Domino's Pizza Overseas Franchising B.V., Netherlands

# **Operating Highlights**

- New store openings :
  - o Q2 FY2011 opened 18 new stores (including 1 sub franchised store)
  - o Same store revenue growth in Q2 FY2011 at 43.8%; was at 13.2% in Q2 FY2010
  - o Total number of stores opened in H1 FY2011 at 33
  - o Same store sales growth in H1 FY2011 at 40.6%; was at 13.4% in H1 FY2010
  - o Total Stores as on 30 September 2010 stood at 339 (337 company owned + 2 sub franchised); was 280 company owned store as on 30 September 2009
- System sales growth (overall revenue growth) in Q2 FY2011 was 67.1% and 63.5% in H1 FY2011
  - City/Town coverage: Number of cities covered as on 30 September 2010 at 79; up from 56 as on 30 September 2009
- The New and exciting Pasta Italiano and Mexican wrap added to the variety & choice of the menu, giving more reasons for consumer to order from Domino's Pizza
- Continued success from the launch of Wheat Thin Crust Pizza- which gave the customers the option of a lighter and healthier pizza
- Pioneering & innovative usage of technology to enhance customer reach:
  - o Initiation of mobile marketing: JFL has successfully introduced personalized target coupons via the mobile platform
  - o Besides regular consumer communication/advertising , JFL undertook measures to further broad base its marketing potential by:
    - Focused CRM approach which continues to yield positive results
    - Domino's Pizza India has successfully engaged with existing and potential customers via an interactive presence in social media
- JFL incorporated a wholly owned subsidiary in Sri Lanka in the name of Jubilant Food Works Lanka (Pvt) Ltd. which will enable the Company to enter the Sri Lankan market through company owned stores which are a preferred mode of operation.
  - o The Company plans to launch 2-3 stores in Sri Lanka in FY2011 itself

Commenting on the performance for Q2 FY2011, Mr. Shyam S. Bhartia, Chairman and Mr. Hari S. Bhartia, Co-Chairman, Jubilant FoodWorks Limited said, "JFL had an outstanding second quarter due to excellent revenue growth of 67.1%. In this quarter, we have focused on increasing our market reach through innovative and dynamic business strategies. Our robust business model has enabled us to take up profitable expansion which has also resulted in us entering unexplored territories and subsequently increased our sales volumes. Today, JFL is uniquely placed in the QSR industry in India, with a well-entrenched network of 339 stores, aggregating tremendous success on a pan India basis. Moreover, JFL operates in a highly dynamic sector and we are constantly seeking opportunities to expand our portfolio. We continue to confer with leading international players in the F&B space to introduce exciting ideas to the market.

Our key focus area for the coming quarters will be to enhance profitability while refining our operational dynamics. Our scale and size of operations are key factors which have enabled us to deliver healthy margins this quarter and going ahead we are confident of further capitalizing on our strengths. We believe the opportunities for us are immense and we are confident that we are well placed to make the most of these opportunities."

Commenting on the performance for Q2 FY2011, Mr. Ajay Kaul, CEO, Jubilant FoodWorks Limited said, "It gives me immense pleasure to announce our results this quarter. Our Company has delivered a rock solid performance in this quarter as well. There has been a consistent growth in our revenues and profitability margins, underlining the successful implementation of our key business strategies.

The business outlook for JFL continues to be promising given the buoyant economic environment, changing Indian demographics and the increase in discretionary income. We will, thus, continue to further exploit our key strengths and enhance our competences to carve a niche for ourselves. During the quarter, we have focused on innovating and launching new and improved products to stimulate the taste buds of our customers, such as the Mexican Wrap and Pasta Italiano. Going forward, we will strive to channelize our efforts and resources to create a competitive advantage for ourselves and continue to deliver a consistent growth in revenues and earnings while improving our cost efficiencies."

#### **Result details**

Total Income
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Particulars (Rs. mn)	Q2 FY2011	Q2 FY2010	Growth (%)	H1 FY2011	H1 FY2010	Growth (%)
Income from Sales	1633.03	977.54	67.1%	2988.12	1827.40	63.5%
Other Income	0.82	0	-	1.24	0.06	2000%
Total Income	1633.85	977.54	67.1%	2989.35	1827.46	63.6%

In Q2 FY2011, the Company's Total Income was Rs. 1633.85 million as against Rs. 977.54 million in Q2 FY2010. In HI FY2011, Total Income was at Rs. 2989.35 million from Rs. 1827.46 million in Q2 FY2010.

The robust increase of Income by 67.1% in the quarter and 63.6% for H1 was led by:

- Further expansion in reach of Domino's outlets pan India with the total of 339 (337 company owned + 2 sub franchised) stores operating as of 30 September 2010.
- During the quarter, same store\* sales recorded a growth of 43.8% y-o-y and 40.6% for the first six months of FY2011.

### Expenditure

Particulars (Rs. mn)	Q2 FY2011	Q2 FY2010	Growth (%)	H1 FY2011	H1 FY2010	Growth (%)
Raw Material and Provisions Consumed	404.99	241.16	67.9%	737.12	447.93	64.6%
Personnel Expenses	325.17	186.83	74.1%	576.13	344.00	67.5%
Manufacturing and Other Expenses	606.44	397.32	52.6%	1127.43	759.88	48.4%
Total Expenditure	1336.60	825.31	62.0%	2440.69	1551.81	57.3%

For the second quarter of FY2011, JFL registered a total expenditure of Rs. 1336.60 million as against Rs. 825.31 million in Q2 FY2010. The increase was on account of the opening of new stores and increased volume of sales.

Cost of Raw Materials and Provisions Consumed witnessed an increase during the quarter to Rs. 404.99 million from Rs. 241.16 million. This comprises of costs of cheese, chicken and other raw materials consumed.

<sup>\*&#</sup>x27;Same Stores' refers to stores that have been in operation for entire period for both the years i.e FY2010 and FY2011 entirely.

Personnel Expenses in Q2 FY2011 were Rs. 325.17 million as compared to Rs. 186.83 million in Q2 FY2010. This is broadly attributable to the increase in salaries and allowances to employees at store manager and team member level. Moreover with increase in the number of stores open, the Company has witnessed an aligned increase in the number of employees from 7,616 (as of September 2009) to 10,750 (as of September 2010)

Manufacturing and other expenses, during the quarter under review, were Rs. 606.44 million as compared to Rs. 397.32 million in Q2 FY2010.

In H1 FY2011 the Total Expenditure increased to Rs. 2440.69 million from Rs. 1551.81 million on account of continuous growth in the Company's operations. This is mainly driven by the increase in Raw Material and Provisions Consumed which stood at Rs. 737.12 million from Rs. 447.93 million coupled with the trise in Personnel Expenses which stood at Rs. 576.13 million from Rs. 344.00 million.

#### **EBITDA**

Particulars	Q2 FY2011	Q2 FY2010	Growth (%)	H1 FY2011	H1 FY2010	Growth (%)
EBITDA	297.25	152.23	95.3%	548.67	275.66	99.0%
Margins	18.2%	15.6%	260 bps	18.4%	15.1%	330 bps

EBITDA, during the quarter, increased 95.3% to Rs. 297.25 million as compared to Rs. 152.23 million in Q2 FY2010.

In H1 FY2011 the EBITDA was at Rs. 548.67 million up from Rs. 275.66 million. The corresponding EBITDA margins were at 18.4% from 15.1% last year. This implied a growth of 330 bps.

#### **Interest Cost**

The Company registered Interest expenses of Rs. 0.93 million in the quarter ended 30 September 2010 as against Rs. 18.82 million in Q2 FY2010. The decline is largely attributable to the repayment of all term loans.

For H1 FY2011 the Interest cost was Rs. 3.28 million as against Rs. 52.23 million for H1 FY2010.

#### **Profit after Tax**

Particulars	Q2 FY2011	Q1 FY2010	Growth (%)	H1 FY2011	H1 FY2010	Growth (%)
PBT	229.45	75.34	204.6%	416.54	112.08	271.7%
Margins	14.0%	7.7%	630 bps	13.9%	6.1%	780 bps
PAT	184.35	77.69	137.3%	337.15	111.94	201.2%
Margins	11.3%	8.0%	330bps	11.3%	6.1%	520 bps

Profit After Tax during Q2 FY2011 reported an increase of 137.3% driven by healthy results from the Company's sales combined with thoughtful cost management to enhance its overall efficiency. Profit After Tax for Q2 FY2011 stood at Rs. 184.35 million as compared with Rs. 77.69 million in the corresponding period last year. PAT margins came in at 11.3% for the quarter as compared to 8.0% in Q2 FY2010.

In H1 FY2011 the Profit After Tax stood at Rs. 337.15 million from Rs. 111.94 million in HI FY2010. The corresponding PAT margins were at 11.3% and 6.1% respectively.

### Jubilant FoodWorks' Outlook

The strong economic environment coupled with the growth in individual disposable income has created a higher demand for Quick Service Restaurants (QSR), unveiling new opportunities for JFL. Further, the Company's expertise in the food industry gives it an edge over its competitors in the organized and unorganized segment. JFL's key distinguishing factor has been its ability to create a wide demographic reach through its network of stores across the country and a deeper penetration into tier II and tier III cities. The Company had targeted setting up of 70 new stores in FY2011 and has already launched 33 new stores (including 2 sub franchised stores) as of 30 September, 2010.

JFL, today, has a robust and dynamic business model which enables it to offer an exciting array of product offerings and has developed a close brand connect with its customers supported by constant innovation and launch of new product additions to suit the tastes of its target audience. The Company has invested its resources to build a sturdy foundation which today serves as a platform for future growth, strengthening its leadership in the market.

# Key achievements and awards received during the quarter

- ➤ Jubilant FoodWorks Ltd won the Awards for Brand Excellence (Service / Hospitality Industry) by CMO Asia Awards
- ➤ Jubilant FoodWorks Ltd won the Global HR Excellence Awards 2010 for Organisation with Innovative HR Practices by Asia Pacific HRM Congress

#### About us:

Jubilant FoodWorks Limited (JFL) is primarily a food-service company and currently operates Domino's Pizza stores in India. The Company was incorporated in 1995 and initiated operations in 1996. At present JFL is one of the largest food service companies in India with a network of 339 stores (as of 30 September, 2010) pan India.

The Company is the market leader in the organized pizza market with a 50% overall market share and 65% share in the home delivery segment in India. JFL focuses on a home delivery and takeaway oriented business model, which offers its customers the convenience of eating in the comfort of their own homes and workspaces.

JFL operates its stores pursuant to a Master Franchise Agreement with Domino's Pizza International, which provides it with the exclusive right to develop and operate Domino's Pizza delivery stores and the associated trademarks in the operation of stores in India, Nepal, Bangladesh and Sri Lanka. For more updates and information on the Company, please log on to www.dominos.co.in

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#### Disclaimer

Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like government actions, local political or economic developments, technological risks, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. JFL will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.

#### JUBILANT FOODWORKS LIMITED (FORMERLY DOMINO'S PIZZA INDIA LIMITED)

#### Regd. Office 1517, 15th Floor, Devika Towers, 6, Nehru Place, New Delhi-110019 UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND HALF YEAR ENDED 30TH SEPTEMBER, 2010

(Figures-Rs in Lacs, Unless Otherwise Stated) Particulars 3 Months ended 6 Months ended For The Year 30th September 30th September 31st March 2010 2010 2009 2010 2009 Unaudited Audited Unaudited Audited Audited a) Net Sales/Income from Operations 16,330.28 9,775.37 29,881.15 18,274.03 42,393.14 b) Other Operating Income 23.56 1. Total Income (a+b) 16,338.46 9,775.37 29,893.54 18,274.62 42,416.70 2. Total Expenditure (a to g) 14,060.79 8,836.83 25,731.55 16,637.01 38,210.64 a) (Increase)/Decrease in Inventories (7.05)(3.35) 2,121.16 (4.61) 3,915.37 (17.93)(54.61)8,997.23 b) Consumption of Raw Materials & Provisions 3,466.83 6,164.05 c) Purchases of Traded Goods 590.10 293.81 1,225.07 568,50 1,553,12 d) Staff Cost 1,868.27 5,761.34 3,251.74 3,439,98 8,046.25 e) Depreciation 694.80 583.76 1,324.69 1,118.94 2,434.50 f) Rent 1.267.85 1.035.17 2 466 46 1.843.19 3,968.65 g) Others 4,796.52 2,938.01 8,807.87 5,755.64 13,265.50 1,637.61 3. Profit from Operations before Other Income, Interest and Tax 2,277.67 938.54 4,161.99 4,206.06 26.08 3 03 36 29 5.46 13.48 5. Profit before Interest and Tax (3+4)
6. Interest 941.57 2.303.75 4.198.28 1,643.07 4,219.54 188.22 32.84 522.27 914.61 9.28 7. Profit after Interest but before Tax (5-6) 2,294.47 4,165.44 753.35 1,120.80 3,304.93 8. Tax expense - Current Tax & Deferred Tax 450.96 1.36 793.96 1.36 7.95 -Fringe Benefit Tax (24.94) 9. Net Profit for the Period (7-8) 1,843.51 776.93 3,371.48 1,119.44 3,296.98 10. Paid-up equity share capital (Face Value Rs.10/-) 6,434.29 6,434.29 5.951.53 5,951.53 6 362 17 11. Reserves (excluding Revaluation Reserves) 5,261.40 595.29 12. Weighted average number of Equity Shares-For Basic EPS 581.94 581.80 13. Weighted average number of Equity Shares-For Diluted EPS 655.76 581.94 653.06 581.80 595.49 14. Basic EPS for the period ( Not Annualised) (in Rs.) 2.87 1.34 5.26 1.92 5.54 15. Diluted EPS for the period ( Not Annualised) (in Rs.) 2.81 1.34 5.16 5 54 16.Public Shareholding -No of shares (Lacs) 248.50 200.22 248.50 200.22 241.29 -Percentage of shareholding 34% 39% 38% 17. Promotors and Promoter Group Shareholding: a Pledged/Encumbered No of Shares (Lacs) NIE NIL NII NIL NIL -Percentage of Shares (as a % of total shareholding of promoter NII NIL NIL NIL NIL and promoter group) NIL -Percentage of Shares (as a % of total share capital of the NIL NIL NIL NIL company) b Non-encumbered Number of shares (Lacs) 394 93 394 93 394 93 394 93 394 93 -Percentage of Shares (as a % of total shareholding of promoter 100% 100% 100% 100% 100% and promoter group) -Percentage of Shares (as a % of total share capital of the 66% 61% 66% 62% (vnaqmo

- The above results were reviewed by the Audit committee and approved by the Board of Directors at their meeting held on 4th November, 2010. Limited Review of these results, as required under clause 41 of the Listing Agreement, has been completed by the Statutory Auditors.
- 2 The Company's business activity falls within a single business segment in terms of Accounting Standard 17 on Segment Reporting.
- 3 Following is the summary of Employees Stock Options [ESOP] existing, granted, exercised and cancelled during the quarter:

#### **Particulars**

(a) Options outstanding at the beginning of the quarter

1,481,701

(b) New options granted during the quarter

Nit

(c) Options exercised during the quarter

97,450\*

(d) Options cancelled during the quarter

(e) Options outstanding at the end of the guarter

1.384.251

At the date of grant of ESOP, the Company had opted for intrinsic value method for valuation of Employee Stock options as per which the fair value of shares is less than the Exercise Price.

\* These options were exercised but are pending altotment



- During the current quarter, 382,370 Equity Shares of Rs. 10 each were alloted under the Dominos Stock Option Plan at premium as per respective ESOP Scheme.
- Detail of number of investor complaints for the quarter ended 30th September, 2010 : Beginning NIL, Received 6, Resolved 6 and Pending NIL.
- In the current quarter, the Company has invested Rs 23.59 Lacs for incorporating a Wholly Owned Subsidiary "Jubilant FoodWorks Lanka (Private) Limited" to expand its operations in Sri Lanka.
- 7 The Statement of Assets and Liabilities as required under Clause 41 of the Listing Agreement is as follows;

Particulars	As at 30th September		As at
			31st March
	2010	2009	2010
	Unaudited	Audited	Audited
SHAREHOLDER'S FUNDS	2 121 22	5.55.55	
a) Capital	6,434.29	5,951.53	6,362.17
b) Share Application Money Pending Allotment	45.14		120.32
c) Reserve & Surplus	9,485.65	3,949.83	9,291.63
L CAN FUNDO	15,965.08 44.73	9,901.36 8,363.75	15,774.12
LOAN FUNDS			859.05
TOTAL	16,009.81	18,265.11	16,633.17
FIXED ASSETS	16,082.27	13,231.80	14,287.70
INVESTMENTS	2,976.47	-	3.06
DEFERRED TAX ASSETS	182.31	•	•
CURRENT ASSETS, LOANS AND ADVANCES			
a) Inventories	999.74	720.16	705.68
b) Sundry Debtors	437.27	239.91	294.80
c) Cash and Bank balances	1,531.95	1.066.85	703.94
d) Other current assets	0.41	2.84	2.40
e) Loans and Advances	4,799.59	2,736.68	3,620.46
,	7,768.96	4,766.44	5,327.28
LESS: CURRENT LIABILITIES AND PROVISIONS			
a) Liabilities	10,161.52	5.760.48	6,628.17
b) Provisions	1,497.44	354.35	386.93
b) i iovisions	11,658.96	6,114.83	7,015.10
	11,000.00	0,114.00	1,010.10
NET CURRENT ASSETS	(3,890.00)	(1,348.39)	(1,687.82)
PROFIT AND LOSS ACCOUNT DEBIT BALANCE	658.76	6,207.77	4,030.23
MISCELLANEOUS EXPENDITURE NOT WRITTEN OFF	-	173.92	-
TOTAL	16,009.81	18,265.11	16,633.17

8 Previous year / quarters figures have been regrouped and /or re-arranged wherever necessary.

For and on behalf of the Board of Directors

S.S.BHARTIA

CHAIRMAN

H.S.BHARTIA CO-CHAIRMAN

PLACE :NOIDA

DATE :4th November, 2010