

JFL/NSE-BSE/2023-24/17

May 17, 2023

BSE Ltd. P.J. Towers, Dalal Street Mumbai – 400001 National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex Bandra(E), Mumbai – 400051

Scrip Code: 533155

Symbol: JUBLFOOD

Sub: - Press Release alongwith Earnings Presentation

Ref: <u>Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015</u> ("Listing Regulations")

Dear Sir/ Madam,

Pursuant to Regulation 30 of Listing Regulations, please find enclosed herewith the Press Release alongwith Earnings Presentation for Q4FY23 & FY2023 to be issued by the Company.

The Press Release and Earnings Presentation are also being disseminated on Company's website at <u>www.jubilantfoodworks.com</u>

This is for your information and records.

Thanking you, For **Jubilant FoodWorks Limited**

Mona Aggarwal Company Secretary and Compliance Officer Investor E-mail id: <u>investor@jublfood.com</u>

Encl: A/a

A Jubilant Bhartia Company

Jubilant FoodWorks Limited Corporate Office: 15th Floor, Tower-E, Skymark One, Plot No: H-10/A, Sector-98, Noida -201301, U.P, India TEL: +91 120 6927500 TEL: +91 120 6935400 Registered Office: Plot No. 1A Sector 16-A Noida - 201 301, U.P., India TEL: +91 120 6927500 TEL: +91 120 6935400 CIN No. : L74899UP1995PLC043677 Email : contact@jublfood.com









- FY23: Revenue crosses 5,000 crore, up by 17.7%; EBITDA margin at 22.7%; PAT(bei*) margin at 7.9%
 - Q4FY23: Revenue up by 8.2%; EBITDA margin at 20.1%; PAT(bei*) margin at 5.4%
 - 56 new Domino's stores opened in Q4FY23 and record 250 new stores in FY23;
 - Entered 6 new cities in Q4FY23 and 56 new cities in FY23
- 13.6 mn customers enrolled for Domino's Cheesy Rewards and its Order Contribution reached 45% in March '23

Noida, 17th May 2023 – Jubilant FoodWorks Limited(NSE, BSE: JUBLFOOD), India's largest foodservice company, today announced its financial results for the quarter and full-year ended March 31, 2023.

FY 2022-23 Update

For the fiscal-year ended March 2023, Revenue from Operations of Rs. 50,960 million increased 17.7% versus the prior year. In Domino's, the Delivery and Dine-in channel registered 8.4% and 35.6% growth, respectively. The LFL and SSG growth came in at 8.9% and 6.0% respectively. During the year, the Company opened a record 250 new stores for Domino's India. EBITDA came in at Rs. 11,592 million, and EBITDA margin was 22.7%. Profit after tax(bei*) came in at Rs. 4,029 million and PAT margin(bei*) was 7.9%. The Board of Directors of the Company has recommended a dividend of Rs. 1.2 per equity share of face value of Rs. 2 each for the financial year ended 31st March 2023(amounting to Rs. 792 million), subject to approval of shareholders at the Annual General Meeting.

Q4 FY 2022-23 Update

Revenue from Operations of Rs. 12,523 million increased 8.2% versus the prior year. In Domino's, the Dine-in and Delivery channel registered 11.5% and 5.7% growth, respectively. The LFL came in at -0.6%. EBITDA came in at Rs. 2,522 million and EBITDA margin was 20.1%. Profit After Tax(bei*) came in at Rs. 675 million and PAT(bei*) margin was 5.4%.

The Company opened 61 new stores in India. With the addition of 56 new stores and entry in six new cities, Domino's has expanded its network strength to 1,816 stores across 393 cities. The Company opened one new restaurant for Popeyes and Hong's Kitchen, taking their network tally to 13 stores each. In Dunkin', three new coffee-first stores were opened. 8 out of 21 Dunkin' stores are now as per the brand's new Coffee-first identity.

The Company introduced all new Domino's Pizza Mania range comprising of five pizzas with two new sauces - *Desi Makhani* and *Videshi*(Hot and sweet). With the introduction of new range, Pizza Mania now offers a wide selection of 13 pizzas to consumers and the range starts at Rs. 49.

The enrolment to loyalty program – Domino's Cheesy Rewards – grew by 28.3% versus the prior quarter to 13.6 million and the loyalty order contribution reached 45% in March 2023. Consumer engagement remain elevated with the quarterly app downloads at 8.5 million, up by 10.4% and MAU at 11.1 million, up by 22.0% year-on-year.

In Sri Lanka, the system sales growth was 14.1% and the Company opened one new stores taking the network strength to 48 stores. In Bangladesh, system sales grew by 51.6% and the Company accelerated the pace of network expansion and opened record four new stores in a quarter taking the network to 17 stores.



Mr. Shyam S. Bhartia, Chairman and Mr. Hari S. Bhartia, Co-Chairman, Jubilant FoodWorks Limited commented, "We are pleased that we have become a Rs. 5,000 crore turnover company in this fiscal year. This achievement is a result of our never-ending efforts to elevate consumer experience through our portfolio of brands, not hesitating to make deep investments in commissaries and digital assets for continued future growth while maintaining very high financial discipline. There are near term concerns around historic high inflation and slowing market growth, but we are confident on our unique ecosystem's ability to tap on the potential that lies ahead of us and reorient the business to deliver sustained profitable growth."

Mr. Sameer Khetarpal, CEO and MD, Jubilant FoodWorks Limited commented, "We are accelerating efforts to execute and deliver on the plans we've put into action to revert to high top-line growth while significantly improving all aspects of our cost structure. This quarter saw encouraging progress on registering order led growth while limiting the impact of inflation on our gross margins through a series of well-timed interventions. As we step into the new fiscal year, we derive confidence from the strength of our brands, operational prowess, quality of innovation and commitment of our people to navigate the business well in the current environment."

	Quarterly Financial Highlights											
Particulars (Rs. mn)	Q4 FY23	Q4 FY22	% Change/ Basis points change	FY23	FY22	% Change/ Basis points change						
Revenue from Operations	12,523	11,579	8.2%	50,960	43,311	17.7%						
Gross Profit	9,426	8,905	5.8%	38,688	33,569	15.3%						
Gross Margin (%)	75.3%	76.9%	(164) bps	75.9%	77.5%	(159) bps						
EBITDA	2,522	2,897	(12.9)%	11,592	11,046	4.9%						
EBITDA Margin (%)	20.1%	25.0%	(488) bps	22.7%	25.5%	(276) bps						
PAT(bei*)	675	1,165	(42.0)%	4,029	4,448	(9.4)%						
PAT(bei*) Margin (%)	5.4%	10.1%	(467) bps	7.9%	10.3%	(237) bps						

Notes:

1. All financial data in this presentation is derived from audited standalone IND-AS financial statements

2. Figures have been rounded off for the purpose of reporting

3. Dine-in channel refers to combined channel output for Dine-in, Takeaway and Drive-N-Pick

4. For network updates, Ekdum! stores are not considered Q4FY23 onwards

*Before exceptional items



	Domino's	India					
Particulars	Q4 FY23	Q4 FY22	FY23	FY22			
Like-for-Like Growth(non-split stores)*	-0.6%	5.8%	8.9%	26.4%			
	Networ	'k					
Restaurant at the beginning of the period	1,760	1,495	1,567	1,360			
New Restaurants	56	80	250	230			
Closed restaurants	0	8	1	23			
Restaurants at the end of the period	1,816	1,567	1,816	1,567			
Number of new cities added	6	17	56	48			
1,816 restaurants as of 31st March, 2023 across	393 cities						
	Digital K	Pls					
Particulars	Q4 I	FY23	Q4 F	FY22			
OLO to Delivery Sales %	97.	.9%	97.	9%			
Mobile Ordering sales to OLO %	98.	.6%	97.4%				
Quarterly app downloads in mn	8	.5	7.7				
MAU in mn	11	1.1	9.1				

* "Like-for-like" (LFL) Sales Growth refers to the year-over-year growth in sales for non-split restaurants opened before previous financial year MAU: Defined as unique user who opens Domino's India app on android or iOS in a month

Popeyes											
Network											
Particulars	Q4 FY23	Q4 FY22	FY23	FY22							
Restaurants at the beginning of the period	12	0	4	0							
New Restaurants	1	4	9	4							
Closed restaurants	0	0	0	0							
Restaurants at the end of the period	13	4	13	4							

Dunkin'											
Network											
Particulars	Q4 FY23	Q4 FY22	FY23	FY22							
Restaurants at the beginning of the period	24	29	28	24							
New Restaurants	3	1	4	7							
Closed restaurants	6	2	11	3							
Restaurants at the end of the period	21	28	21	28							

Hong's Kitchen											
Network											
Particulars	Q4 FY23	Q4 FY22	FY23	FY22							
Restaurants at the beginning of the period	12	14	15	8							
New Restaurants	1	1	3	7							
Closed restaurants	0	0	5	0							
Restaurants at the end of the period	13	15	13	15							





For further information please contact:

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About Jubilant FoodWorks Limited^:

Jubilant FoodWorks Limited (NSE, BSE: JUBLFOOD) is India's largest foodservice company and is part of the Jubilant Bhartia Group. Incorporated in 1995, the Company holds the exclusive master franchise rights from Domino's Pizza Inc. to develop and operate the Domino's Pizza brand in India, Sri Lanka, Bangladesh and Nepal. In India, it has a strong and extensive network of 1,816 Domino's restaurants across 393 cities. In Sri Lanka and Bangladesh, the Company operates through its wholly-owned owned subsidiaries which currently has 48 and 17 restaurants respectively. Jubilant FoodWorks also has exclusive rights to develop and operate Dunkin' restaurants in India and Popeyes restaurants in India, Bangladesh, Nepal and Bhutan. The Company currently operates 21 Dunkin' restaurants across six Indian cities and 13 Popeyes restaurants in two cities.

In 2019, Jubilant FoodWorks launched its first owned-restaurant brand 'Hong's Kitchen' in the Chinese cuisine segment which now has 13 restaurants across three cities.

Website:

www.jubilantfoodworks.com, www.dominos.co.in, www.popeyes.in, https://dunkinindia.com, https://hongskitchen.in/,

Disclaimer

Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like government actions, local political or economic developments, technological risks, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. Jubilant FoodWorks Limited will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.



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Earnings Presentation – Q4FY23 and FY23



FY23 Highlights(Standalone)

Revenue



- Domino's LFL and SSG grew by 8.9% and 6.0% respectively
- The Delivery channel registered 8.4% growth
- The Dine-in channel registered 35.6% growth

•	
	Earnings

- Gross Profit was Rs. 38,688 mn, higher by 15.3%; Gross margin came in at 75.9%
- EBITDA was Rs. 11,592 million, higher by 4.9%; EBITDA margin came in at 22.7%
- Profit After Tax* was Rs. 4,029 million, lower by 9.4%; PAT margin* came in at 7.9%
- Opened 261 stores(net), ending the year with 1,928 stores across all brands and all markets
 - Opened 240 stores(net), ending the year with 1,863 stores across all brands in India

Network

IUBILAN

- Opened 21 stores, ending the year with 48 stores in Sri Lanka and 17 stores in Bangladesh
- Added 249 net Domino's stores and entered 56 new cities to expand the network to 1,816 stores across 393 cities
- Opened nine new restaurants for Popeyes taking the network tally to 13 restaurants in two cities

Note: 1. All growth comparators are vs. prior year

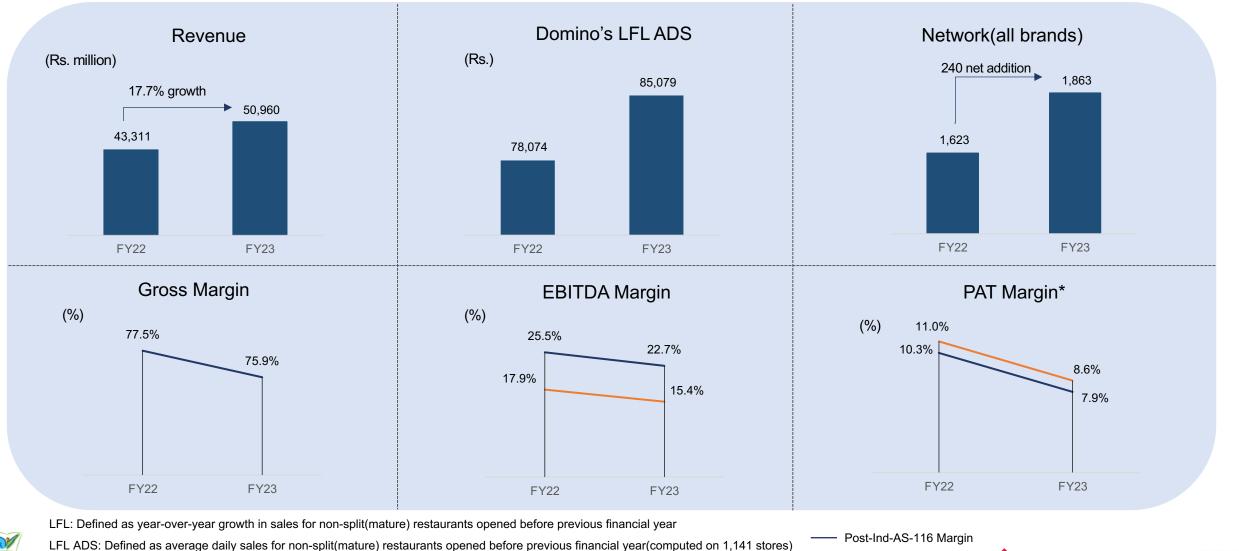
2. For network updates, Ekdum! stores are not considered Q4FY23 onwards

3. Dine-in channel refers to combined channel output for Dine-in, Takeaway and Drive-N-Pick

* PAT and PAT Margin are before exceptional items

Delivered holistic growth across all key parameters with industry leading profitability

17.7% Revenue growth; 240 net store addition across all brands; LFL growth of 8.9%; SSG growth of 6.0%; 22.7% EBITDA Margin; 7.9% PAT Margin*



*The PAT Margin is before exceptional items

UBILANI

FOODWORKS

HONG'S

Pre-Ind-AS-116 Margin *Popeyes DUNKIN'*



Earnings

JUBILANI

FoodWorks

- Revenue was Rs. 12,523 mn, higher by 8.2%
- Domino's LFL was -0.6%, order led growth offset by decline in ticket
- The Delivery channel registered 5.7%
- The Dine-in channel registered 11.5%

- Historic high inflation continue to weigh on margins
- Gross Profit was Rs. 9,426 mn, higher by 5.8%; Gross margin came in at 75.3%
- EBITDA was Rs. 2,522 million, lower by 12.9%; EBITDA margin came in at 20.1%
- Profit After Tax* was Rs. 675.2 million, lower by 42.0%; PAT margin* came in at 5.4%

Note: 1. All growth comparators are vs. prior year unless otherwise specified

2. Dine-in channel refers to combined channel output for Dine-in, Takeaway and Drive-N-Pick

* PAT and PAT Margin are before exceptional items

Q4FY23 Highlights

	Opened 54 stores(net), ending the year with 1,928 stores across all brands and all markets
	 Opened 49 stores(net), ending the year with 1,863 stores across all brands in India
	 Opened 5 stores, ending the year with 48 stores in Sri Lanka and 17 stores in Bangladesh
Network	Opened 56 new Domino's stores and entered six new cities, with a total of 1,816 stores across 393 cities
	 Popeyes expanded to 13 restaurants in two cities with a new opening in Chennai
	 Added one new Hong's Kitchen store taking the network to 13 stores across 3 cities
	• Opened three new stores for Dunkin', 8 out of 21 Dunkin' stores are now as per the brand's new Coffee-first identity

- Order contribution reached 45% in Mar '23
- Introduced a new, redesigned User Experience(UX) for Domino's App
- Consumers engagement continues to remain at an elevated level
 - The quarterly app download at 8.5 million, up by 10.4%
 - The MAU(App) at 11.1 million, up by 22.0%



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Digital

Note: 1. All growth comparators are vs. prior year unless otherwise specified 2. For network updates, Ekdum! stores are not considered Q4FY23 onwards

Q4FY23 Highlights



- Domino's: Launched a new range of Pizza Mania with two new sauces
- Popeyes: Launched Hot & Messy, a speciality range meant to delight Indian guests signature fried chicken coated in flavourful sauces with Smoky Pepper and Sweet Chilli flavours
- Dunkin': Introduced two fruity Dunkin' Frappes Mango and Strawberry
- Hong's Kitchen: Introduced a range of three soups for the winter season and three cold beverage for the ongoing summer season

Service Innovation Launched 20-minute delivery service delivery guarantee in Bengaluru, a first in India and amongst global Domino's Franchisees

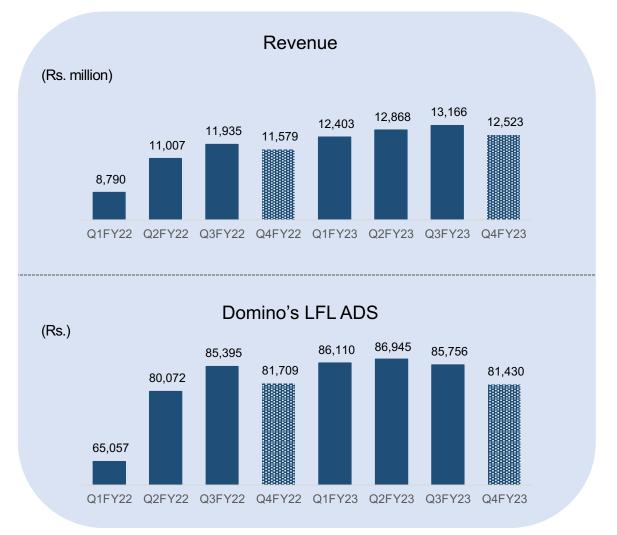


• Opened a Domino's container store in educational institute with lower CapEx than a regular store



Inflation impacting ticket price, affecting growth in H2 FY23

Revenue growth in Q4FY23 was 8.2%, LFL came in at -0.6%







LFL: Defined as year-over-year growth in sales for non-split(mature) restaurants opened before previous financial year

LFL ADS: Defined as average daily sales for non-split(mature) restaurants opened before previous financial year(computed on 1,141 stores)

Domino's POPEYES DUNKIN' Contraction Hong's

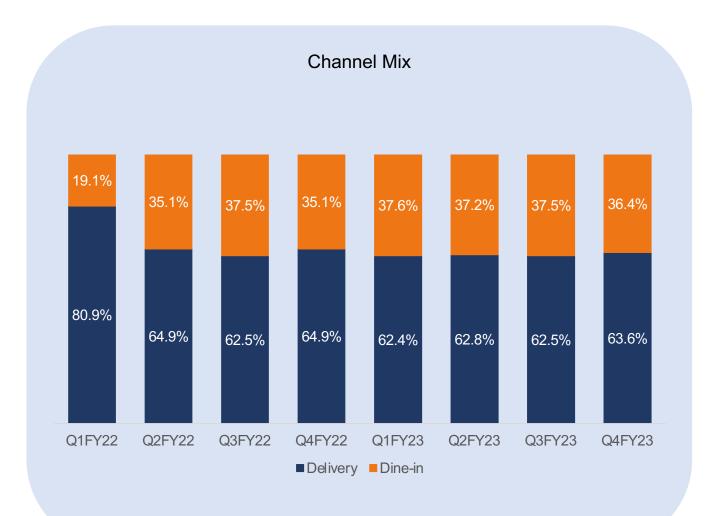
Strengthening Delivery and capitalizing on the Dine-in opportunity

Delivery

- Delivery channel revenue up by 5.7% y-o-y
- The growth was order led partially offset by decline in ticket

Dine-in

- Dine-in channel revenue up by 11.5% y-o-y
- The growth was led by increase in order

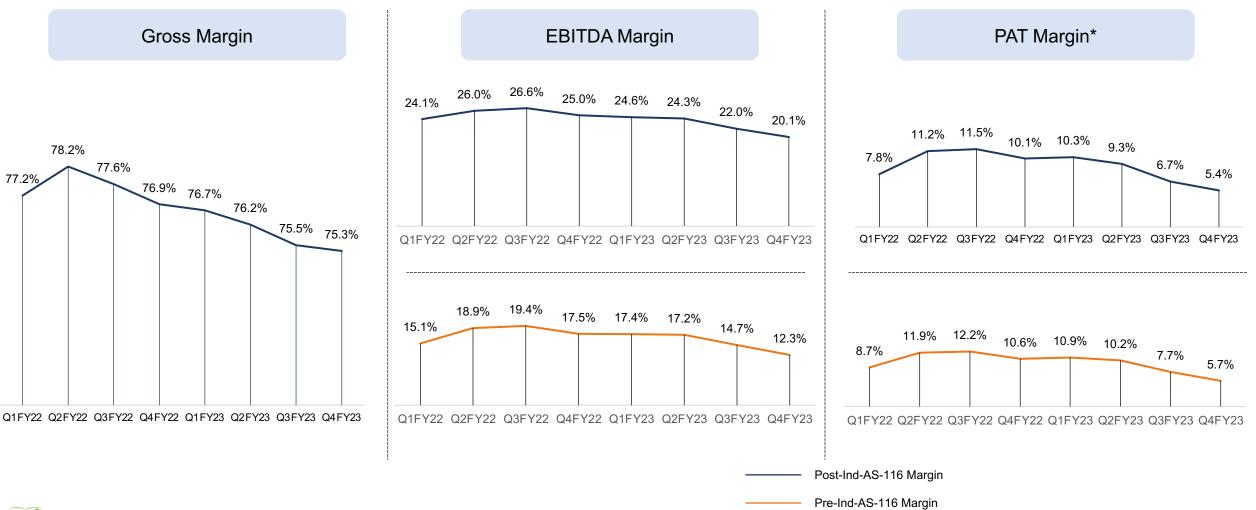


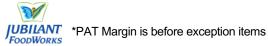




Historic high inflation weigh on margins

Gross margin at 75.3%; EBITDA margin at 20.1%

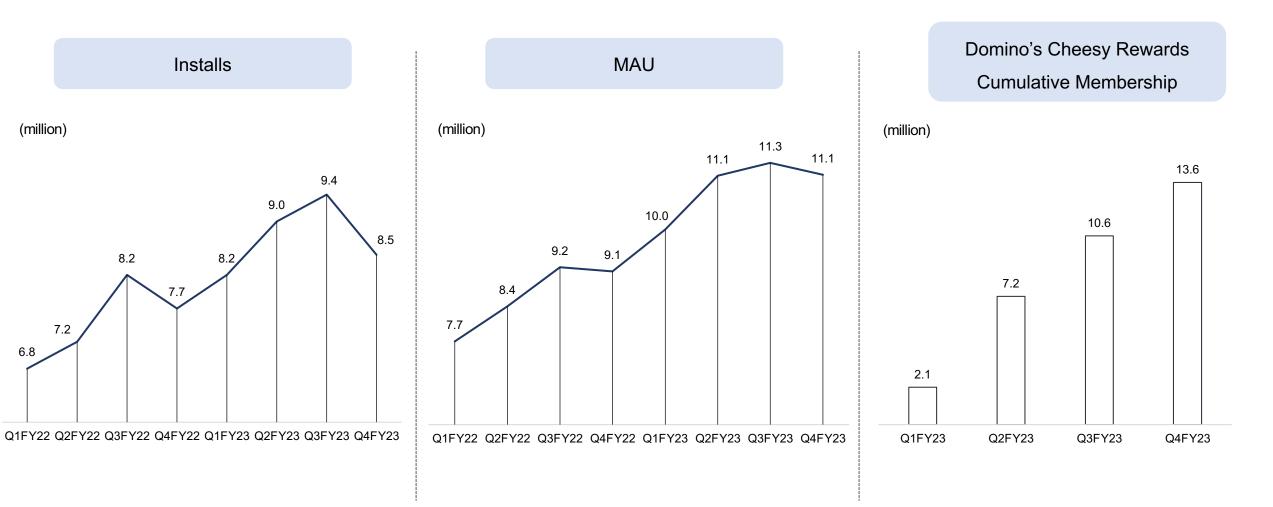




Domino's POPEYES DUNKIN' OF HONG'S KITCHEN

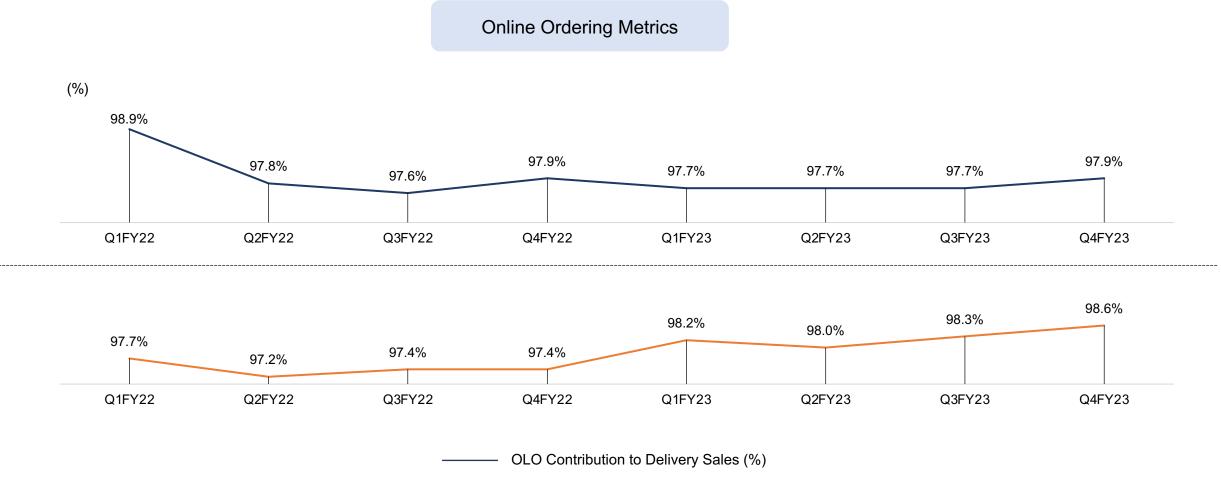
Consumer engagement remains at an elevated level

Cheesy Rewards Enrollment grew 28.3% q-o-q to 13.6 million and its Order Contribution reached 45% in March





Stable OLO Contribution to Delivery Sales, Mobile Ordering Sales Contribution continues to improve further

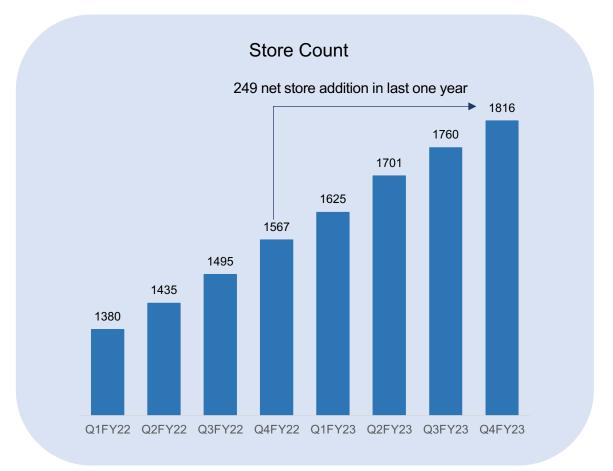


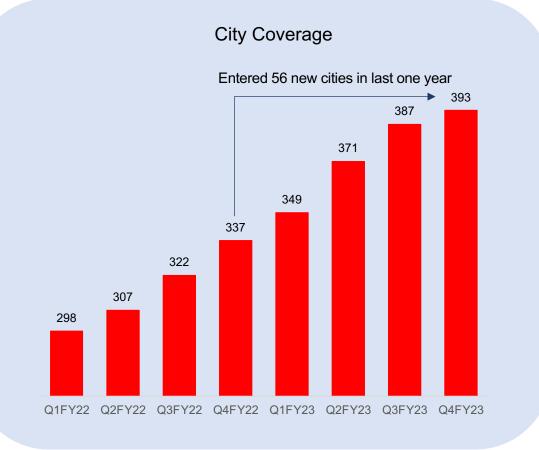
Mobile Ordering Sales Contribution to Overall OLO (%)





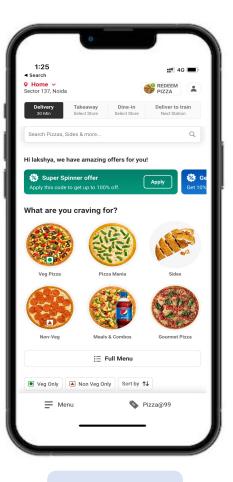
Continued momentum on network expansion; Added 56 new stores and entered six new cities in the quarter



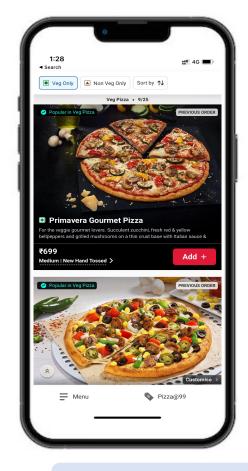


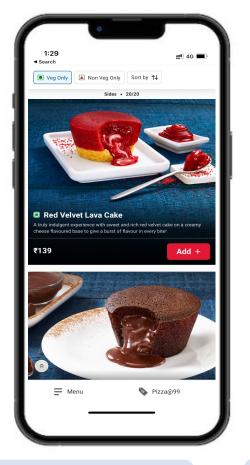




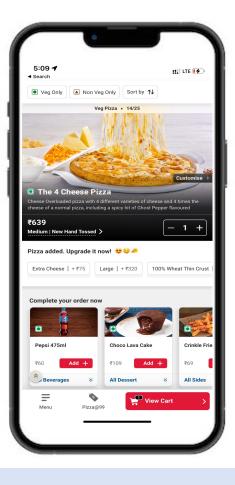


Sharper UI





Significantly enhanced menu representation



Contextual Upsell and Faster Checkout









Domino's



Bengaluru becomes first city for Domino's globally to offer 20 minute delivery service guarantee



Note: In our endeavour to raise our service levels, we are clear that we will do so without compromising our riders' and pedestrians' safety.



Low capex format which allows us to be present in whitespaces







Popeyes has received enthralling response from Indian consumers

Nearly one million guests in Bengaluru and Chennai have tried the iconic Popeyes menu



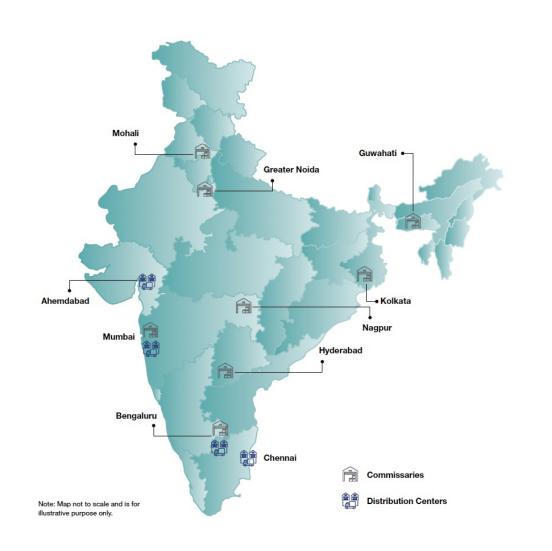






8 Commissaries and **4** Distribution Centers

Upcoming Commissary in Bengaluru



JUBILANT FOODWORKS

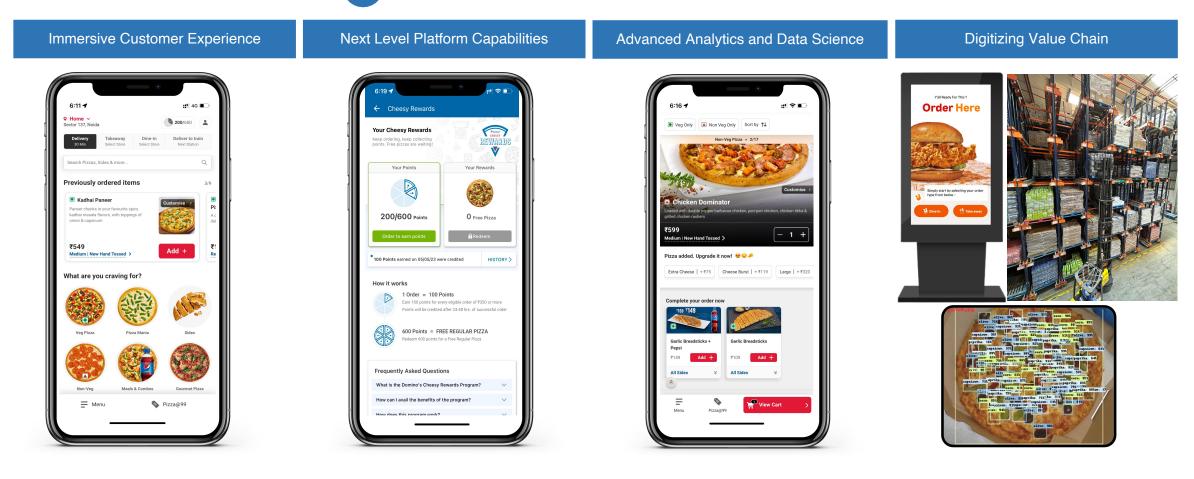


- Estimated CAPEX of Rs. 2,500 million
- Expected to be operational by June '23
- Capacity to serve over 750 store network of JFL

Key Competitive Advantage: Continued Investments for Building Data and Technology Strengths



Our 'Data and Technology Forward' Pillars



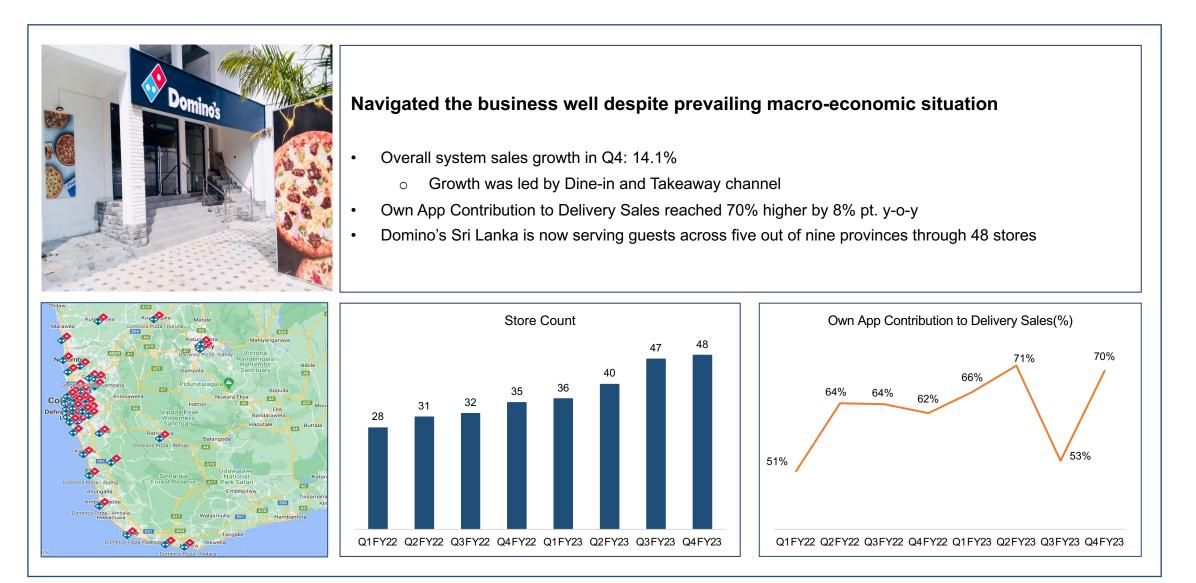
- Single Step Onboarding
- Live Rider Tracking
- Auto Refunds

- Multi-Country, Multi-Brand Tech Platform
- Automated Nearest Store Discovery
- Cheesy Rewards - Loyalty Program
- Personalized Menu and Offers
- Cohort based CRM Campaigns

In-context Upsells

In-context Cross-sells

- Self Ordering Kiosks
- Al based Pizza Quality Analyzer
- Transport and Warehouse Management System

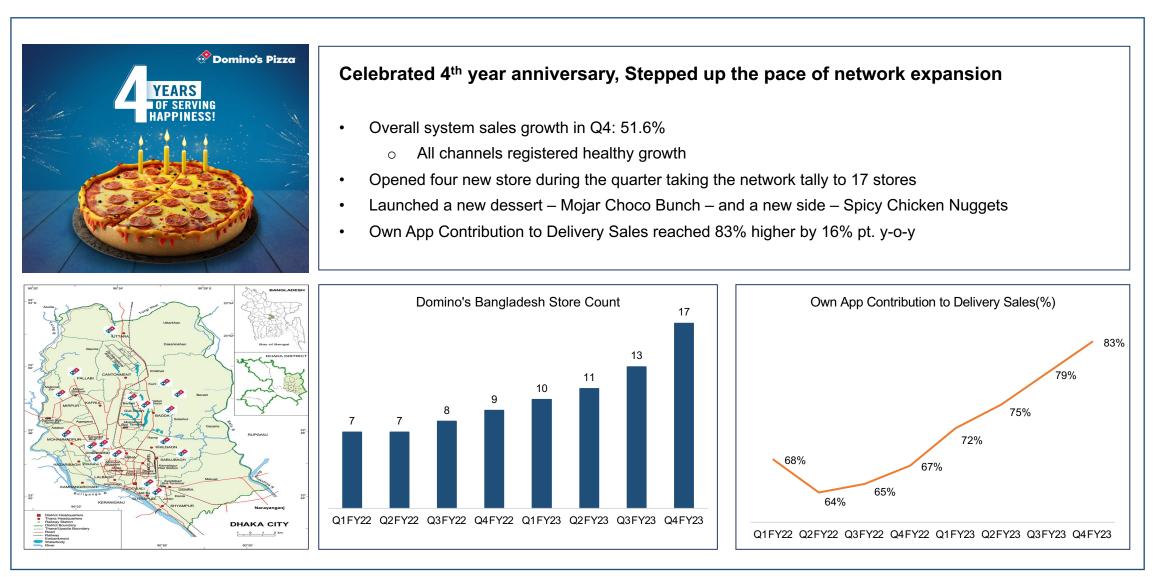




Own App Contribution to delivery sales was impacted in Q3FY23 on account of system outage; ex-outage own app contribution was 79%

Map not to scale and store position is for illustration purpose only

Domino's







	Managem	nent Control	Board Representation	7.4.1
	India	Sri Lanka and Bangladesh	DP Eurasia	Total
Domino's	1,816	65	830	2,711
Popeyes	13	-	-	13
Dunkin'	21	-	-	21
Hong's Kitchen	13	-	-	13
COFFY	-	-	29	29
All Brands	1,863	65	859	2,787
Note: Overall Restaurant network pertaining to Jubilant FoodWorks Limited, its subsidiaries The network of DP Eurasia excluding discontinued operations was 700 Data for Jubilant FoodWorks Limited is as on 31 st March, 2023 and data for DP Eurasia – J		er, 2022		

JUBILANT FoodWorks





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Particulars (Rs. mn)	Q4 FY23	Q4 FY22	% Change
Revenue from operations	12,523	11,579	8.2%
Other Income	195	124	56.9%
Total Income	12,718	11,703	8.7%
Raw Material and Beverage Cost	3,097	2,674	15.8%
Gross Profit	9,426	8,905	5.8%
Margins ¹	75.3%	76.9%	
Personnel Expenses	2,174	1,992	9.1%
Manufacturing and Other Expenses	4,730	4,016	17.8%
Total Expenditure	10,001	8,682	15.2%
EBITDA	2,522	2,897	-12.9%
Margins ¹	20.1%	25.0%	
Interest Cost	505	450	12.2%
Depreciation	1,282	1,031	24.3%
PBT (before exceptional items)	930	1,539	-39.6%
Margins ¹	7.4%	13.3%	
Exceptional Items ²	200	4	n.m
PBT	730	1,536	-52.5%
Margins ¹	5.8%	13.3%	
Тах	254	374	-32.1%
PAT	475	1,161	-59.1%
Margins ¹	3.8%	10.0%	

1. Margins are computed using revenue from operations

2. Considering continuing challenging economic environment of Sri Lanka with sustained inflation, depreciation of currency and depletion of forex reserves, the management has recorded an impairment charge of Rs. 200 million in current quarter which is shown under exceptional items



Particulars (Rs. mn)	FY23	FY22	% Change
Revenue from operations	50,960	43,311	17.7%
Other Income	497	407	22.3%
Total Income	51,457	43,717.61	17.7%
Raw Material and Beverage Cost	12,272	9,742	26.0%
Gross Profit	38,688	33,569	15.3%
Margins ¹	75.9%	77.5%	
Personnel Expenses	8,896	7,514	18.4%
Manufacturing and Other Expenses	18,200	15,009	21.3%
Total Expenditure	39,368	32,264.9	22.0%
EBITDA	11,592	11,046	4.9%
Margins ¹	22.7%	25.5%	
Interest Cost	1,951	1,730	12.8%
Depreciation	4,753	3,830	24.1%
PBT (before exceptional items)	5,385	5,893	-8.6%
Margins ¹	10.6%	13.6%	
Exceptional Items ²	466	73	536.7%
PBT	4,918	5,820	-15.5%
Margins ¹	9.7%	13.4%	
Тах	1,356	1,444	-6.1%
PAT	3,562	4,375	-18.6%
Margins ¹	7.0%	10.1%	

1. Margins are computed using revenue from operations

2. Considering continuing challenging economic environment of Sri Lanka with sustained inflation, depreciation of currency and depletion of forex reserves, the management has recorded an impairment charge of Rs. 466.39 million in current year which is shown under exceptional items



Particulars (Rs. mn)	Q4 FY23	Q4 FY22	Growth%
Revenue from operations	12,698	11,760	8.0%
Other Income	198	126	56.3%
Total Income	12,896	11,886	8.5%
Raw Material and Beverage Cost	3,165	2,720	16.4%
Gross Profit	9,534	9,040	5.5%
Margins ¹	75.1%	76.9%	
Personnel Expenses	2,219	2,039	8.8%
Manufacturing and Other Expenses	4,823	4,103	17.6%
Total Expenditure	10,207	8,862	15.2%
EBITDA	2,491	2,898	-14.0%
Margins ¹	19.6%	24.6%	
Interest Cost	529	461	14.8%
Depreciation	1,315	1,060	24.1%
Share of Profit in Associate	-310	-163	n.a
Exceptional Items	0	4	n.a
PBT	534	1,337	-60.1%
Margins ¹	4.2%	11.4%	
Тах	249	377	-34.0%
PAT	285	960	-70.3%
Margins ¹	2.2%	8.2%	

1. Margins are computed using revenue from operations



Particulars (Rs. mn)	FY23	FY22	Growth%
Revenue from operations	51,582	43,961	17.3%
Other Income	504	414	21.9%
Total Income	52,087	44,375	17.4%
Raw Material and Beverage Cost	12,478	9,899	26.1%
Gross Profit	39,104	34,062	14.8%
Margins ¹	75.8%	77.5%	
Personnel Expenses	9,064	7,684	18.0%
Manufacturing and Other Expenses	18,525	15,291	21.2%
Total Expenditure	40,067	32,873	21.9%
EBITDA	11,516	11,088	3.9%
Margins ¹	22.3%	25.2%	
Interest Cost	2,012	1,761	14.3%
Depreciation	4,859	3,931	23.6%
Share of Profit in Associate	-261	-104	n.a
Exceptional Items	0	73	n.a
РВТ	4,887	5,633	-13.2%
Margins ¹	9.5%	12.8%	
Тах	1,357	1,452	-6.5%
PAT	3,530	4,181	-15.6%
Margins ¹	6.8%	9.5%	
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1. Margins are computed using revenue from operations

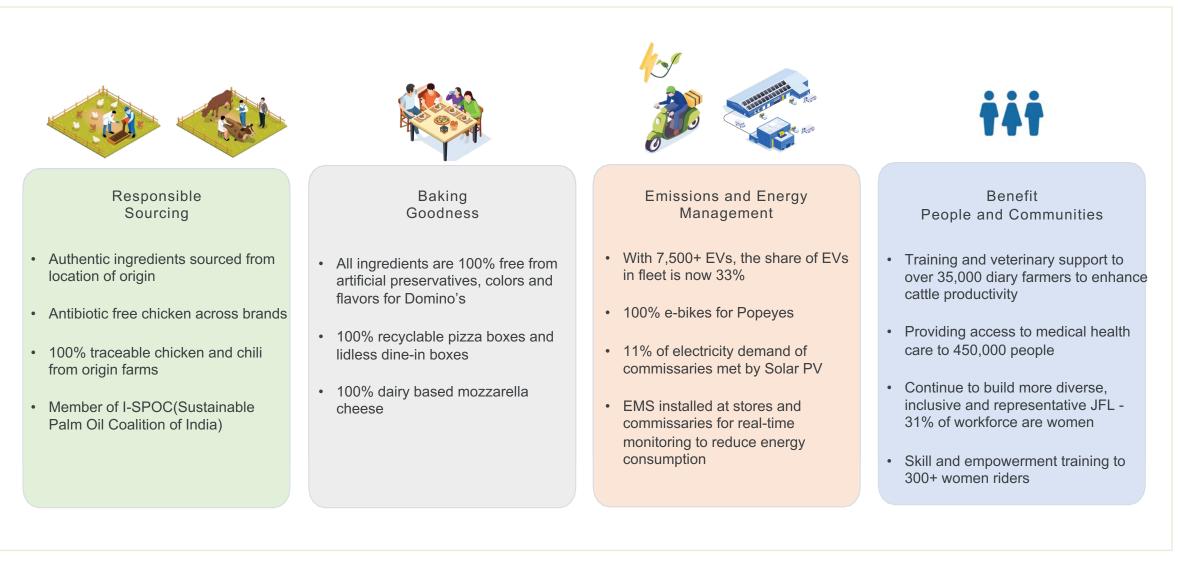


Key Focus Areas



Customers, technology, operations and organization's culture to drive sustained profitable growth





About Jubilant FoodWorks Limited*:

Jubilant FoodWorks Limited (NSE, BSE: JUBLFOOD) is India's largest foodservice company and is part of the Jubilant Bhartia Group. Incorporated in 1995, the Company holds the exclusive master franchise rights from Domino's Pizza Inc. to develop and operate the Domino's Pizza brand in India, Sri Lanka, Bangladesh and Nepal. In India, it has a strong and extensive network of 1,816 Domino's restaurants across 393 cities. In Sri Lanka and Bangladesh, the Company operates through its 100% owned subsidiary which currently has 48 and 17 restaurants respectively. The Company also has exclusive rights to develop and operate Dunkin' restaurants in India and Popeyes restaurants in India, Bangladesh, Nepal and Bhutan. The Company currently operates 21 Dunkin' restaurants across six Indian cities and 13 Popeyes restaurants in two cities.

In 2019, Jubilant FoodWorks launched its first owned-restaurant brand 'Hong's Kitchen' in the Chinese cuisine segment which now has 13 restaurants across three cities.

Website:

www.jubilantfoodworks.com, www.dominos.co.in, www.popeyes.in, https://dunkinindia.com, https://hongskitchen.in/

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- Note: 1. All financial data in this presentation is derived from audited standalone IND-AS financial statements
 - 2. Due to rounding-off, the financial figures may not recalculate exactly
 - * Store counts as on March 31, 2023

Disclaimer

Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like government actions, local political or economic developments, technological risks, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. JFL will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances

